

2016 ANNUAL REPORT

A Year in Public Health

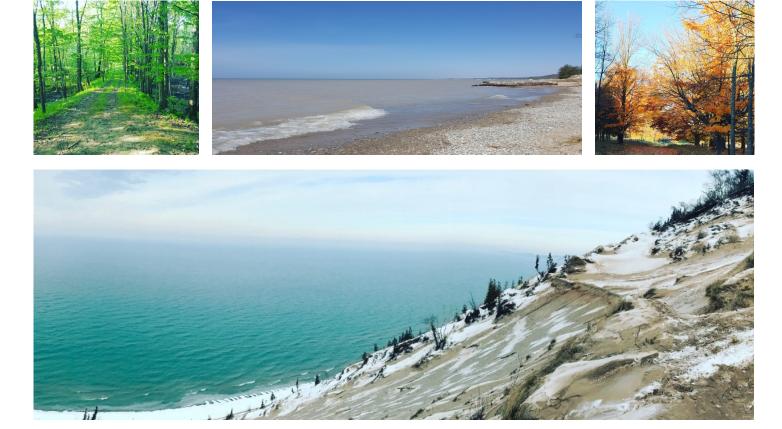


TABLE OF CONTENTS

LETTER FROM THE HEALTH OFFICER & MEDICAL DIRECTOR

Letter from Kevin Hughes, M.A., Health Officer and Jennifer Morse, M.D., Medical Director

PUBLIC HEALTH WORKFORCE 2016 Board of Health Members & Workforce Facts

5 STRATEGIC PLAN 2016 Strategic Plan Benchmarks

6 2016 IN REVIEW

3

Environmental Health, Family Planning, Health Promotion, Personal Health, WIC, Cross-Jurisdictional Sharing

17 ADMINISTRATIVE SERVICES & DATA SNAPSHOT

2016 Fiscal Review & Top 10 Leading Causes of Death

19 COMMUNITY PARTNERS 2016 Partnerships

LETTER FROM HEALTH OFFICER & MEDICAL DIRECTOR

District Health Department #10 would like to present to you our 2016 Annual Report:

Each year we look forward to sharing our triumphs and trials in our annual report. This report is an opportunity for us to connect with community members and partners. It is an opportunity for us to strengthen your understanding of public health and its role in our communities.

Public health as a whole strives to protect and improve the health of families and communities by promoting and supporting healthy lifestyles, conducting research, and through the detection and control of infectious diseases (CDC Foundation.) As your local health department, District Health Department #10 (DHD#10) is dedicated to supporting communities through population-based efforts to achieve better health outcomes and well-being for all.

The theme of this annual report is "2016 A Year in Public Health." As you review the information in the report, you will find highlights of major projects and initiatives completed by each division of DHD#10. You will also find we have recognized our partners and extensive collaborative efforts that have helped us achieve success in our work. During 2016, DHD#10 continuously looked for innovative ways to improve local public health. One such way was through cross-jurisdictional sharing, a process that involves partnering with other local public health agencies to improve our response and efficiencies in how we work.

As we head into 2017 we remain optimistic about our opportunities and challenges. We recognize that while communicable diseases and environmental health issues will remain in the forefront of public health, new issues are emerging. Issues such as regionalization, chronic diseases, emerging infectious diseases, Community Health Innovation Regions, and health equity are some of the new challenges local public health must be ready to address.

The leadership and staff of DHD#10 remain steadfast in our commitment to our mission and values as well as creating "Healthy People, Healthy Communities."

To your health,



Kevin Hughes, M.A., Health Officer



Jennifer Morse, M.D., Medical Director

PUBLIC HEALTH WORKFORCE

INVESTING IN OUR EMPLOYEES

District Health Department #10 maintains a workforce development plan to identify training needs and development opportunities among staff and leadership. Continuous training and research keeps a solid staff of local public health experts. We have a team with high core competency knowledge by investing and building our staff and leadership, and their skill sets

WORKFORCE FACTS

184 Employees 151 Full Time 29 Part Time 4 Contractual Staff with Over 20 Years Experience

20%



DHD#10—Oceana County staff wearing red for Go Red for Women's Heart Health Day in February, 2016.

2016 BOARD OF HEALTH

CRAWFORD	MECOSTA			
Shelley Pinkelman	Tom O'Neil			
Phil Lewis	Ray Steinke			
KALKASKA	MISSAUKEE			
Craig Crambell	Star Hughston			
Patty Cox	Hubert Zuiderveen			
LAKE	NEWAYGO			
Colleen Carrington-Atkins	Steve Johnson			
Charles Vayda	Jim Maike			
MANISTEE	OCEANA			
Ken Hilliard	Evelyn Kolbe			
Richard Schmidt	Denny Powers			
MASON	WEXFORD			
Charles Lange	John Fuscone			
Wally Taranko	Gary L. Taylor			

SIX FUNCTIONS OF PUBLIC HEALTH GOVERNANCE

Policy Development

Resource Stewardship 2

3 Legal Authority

Partner Engagement 4

5 Continuous Improvement

Oversight 6

4 PUBLIC HEALTH WORKFORCE

STRATEGIC PLAN BENCHMARKS 2015-2016

The strategic plan is viewed as a map which provides direction and focus to DHD#10. The strategic plan represents dynamic and ongoing work toward achieving the agency's vision and carrying out our mission. The following update is to the current strategic plan that runs through the year 2018. To find the full, detailed plan, please visit **www.dhd10.org**.

MAINTAIN EXCELLENCE AS A PUBLIC HEALTH AGENCY

- Communication within divisions improved with the development of division "one-pagers." Staff in all divisions gained a better understanding of programs and services provided across DHD#10.
- The accomplishments of Quality Improvement (QI) at DHD#10 included finalizing an agency wide QI plan and tracking system.
- To enhance the delivery of public health services, DHD#10 secured funding to implement a geographic information system (or **GIS**) designed to capture, store, manipulate, analyze, manage, and present spatial or geographic data.
- Completed the Michigan Local Public Health Accreditation Program Review which demonstrates DHD#10's ability to identify and implement public health standards.

IMPROVE THE HEALTH STATUS OF RESIDENTS

- Secured four years funding to implement an 11 county regional Chronic Disease Coordinating Network to develop/improve community-clinical linkages and develop infrastructure that supports environments in which our communities can be healthy. The network works in collaboration with the county health coalitions.
- Developed a plan to establish a regional water lab to analyze bacterial and nitrate levels in drinking water locally. The lab will be fully operational by Spring 2017.
- To reduce tobacco use, DHD#10 received funding to promote lung cancer screening for at risk individuals and increase referrals into tobacco treatment.

ENGAGE COMMUNITIES TO IDENTIFY & SOLVE HEALTH PROBLEMS

- Established a formal agreement with Ferris State University to serve as an academic health department. Launched numerous joint projects aimed at developing the public health workforce and improve community health.
- Served as a partner in the development of the Northern Michigan Community Health Innovation Region (CHIR) to establish innovative strategies across Prosperity Region 2 to: Improve Patient Experience, Improve Population Health Outcomes and Reduce Health Care Costs.

ENVIRONMENTAL HEALTH

Environmental health staff at DHD#10 work every day to protect the air, land, and water in our communities. By providing routine inspections of food service establishments, investigating complaints, and enforcing preventative policies, public health professionals ensure local environments are safe and support healthy habits. Take a moment to review the work of DHD#10's environmental health division.

HEP A EXPOSURE RESPONSE

A potential Hepatitis A exposure reached communities across several states including Michigan. A large strawberry producer in Egypt shipped possibly contaminated strawberries to the United States and voluntarily recalled the product. A total of 42 food establishments were identified as having received the recalled product within the DHD#10 jurisdiction. Staff immediately began notifying partners, food service establishments, and the general public. Through investigation, it was determined only one establishment had used the contaminated product within the 14day window for post-exposure prophylaxis (PEP.) Environmental health staff with personal health staff worked together to provide vaccination and sanitation education. Due to their timely response, removal of product from service was confirmed, vaccinations were available PEP, and providers were informed to properly identify potential cases. DHD#10 also provided media messaging and feedback to the Michigan Department of Agriculture and Rural Development to ensure information about the event was accurate and reached everyone who needed it.

This recall was an example of how federal, state, and local public health professionals work together to protect our food source.

CONTAMINATED WATER

- Ted Dohnal, Food Program Coordinator



DHD#10 environmental heath staff responded to a raw sewage spill in the Au Suable River in Grayling. The coordinated response included working with City of Grayling Department of Public Works and Michigan Department of Environmental Quality. DHD#10 assisted these partners with monitoring water quality to test levels of E. Coli during and after the spill. A temporary health advisory was issued for the public to stay out of the water until it was safe. After thorough clean up and sanitation, the advisory was lifted and the river was safe for public use.

ALL HANDS ON DECK

Electric Forest Festival hosts more than 50,000 music goers each year at Double JJ Resort in Rothbury, MI. DHD#10 works closely with many community partners, in addition to the festival promoters, to ensure attendees have access to safe food, water, lodging and restrooms during the event. Over 60 temporary food establishments are licensed and inspected both on and off the festival grounds. Upwards of 15 permanently-installed, but temporarily-operated, well heads are inspected and monitored in order to supply potable water to the festival attendees and food service vendors. Temporary campground licenses are issued to cover tens of thousands of campers. Solid waste, in the form of garbage, recycling and compost is monitored for proper disposal, and over 1,000 portable toilets and dozens of portable shower units are installed on the festival grounds. Septage haulers work 24 hours a day during the event, pumping each tank at least twice per day. Electric Forest is an example of environmental health services in action.





Fetch GIS is a new tool for the Environmental Health Staff to use when writing a well permit. Prior to this new GIS software, the sanitarians had to view three or more State of Michigan operated GIS sites to determine contamination areas, flood plains, well depths, and Michigan Natural Rivers. Fetch brings data from these maps and other sites to one location. Now the sanitarians can view multiple maps at once. This allows for a more accurate picture of the DHD#10 jurisdiction and is more efficient. In the future our new GIS software will be used when issuing septic permits and for work distribution within the food team.

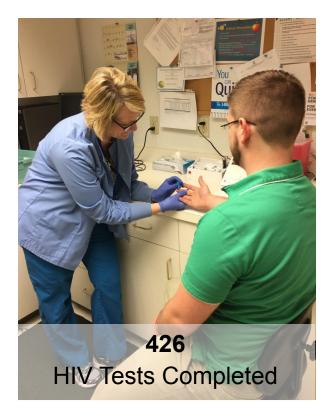
FAMILY PLANNING

Family planning staff at DHD#10 work every day to provide factual information and professional service to our communities. By providing birth control education, birth control supplies, physical exams, and pregnancy testing, public health professionals ensure that communities have access to sexual health information and services. Take a moment to review the work of DHD#10's family planning staff.

FREE TESTING ESTABLISHES TRUST

DHD#10 was able to offer free HIV testing this year and, in doing so, was successful in creating trust among clients and in offering important learning opportunities.

A young patient came into the clinic strictly for a free HIV test. Once the test is started it takes about 20 minutes to complete. During this time the patient felt comfortable and began to ask questions about condom use. The patient expressed low confidence in their ability to properly use such an important tool due to the lack of sexual health education both in school and at home. The nurse was able to complete a comprehensive education session with the patient and demonstrate the proper use of condoms. Near the end, the patient expressed gratitude and an increase in confidence to take charge of their sexual health.



EMPOWERING YOUTH WITH EDUCATION

DHD#10 family planning nurses take every opportunity to empower youth through education by providing HIV/AIDS and (pre-approved) sex education in schools. Michigan law requires HIV/ AIDS education for students, but further sex education is only recommended. DHD#10's family planning nurses meet with the schools' health advisory board to discuss their needs and work together to establish an approved curriculum. The curriculum varies but usually includes abstinence education, birth control methods, STI and pregnancy prevention, and more.

If we are reluctant to educate within the schools on sex education, we are failing our kids and our community.

> - Tracy Urban Family Planning Nurse

TACKLING MATERNAL SMOKING



DHD#10's Family Planning program is part of a task force group that includes six other health departments. The task force is called *Health Systems Change for Treating Tobacco Dependence.*

All family planning clients are assessed at every visit for smoking status and willingness to quit. Clinicians can prescribe appropriate tobacco cessation products and brief counseling and referral to cessation services.

One service clients can be referred to is the Tobacco Treatment Specialist program. The program specialist work one-on-one with both adults and youth to increase understanding of the effects of tobacco and nicotine on their health and assists them with developing a specific plan to quit.

DHD#10 currently has two trained tobacco treatment specialists.

CANCER SCREENINGS SAVE LIVES

DHD#10 can provide free mammograms, pap smears, and colorectal cancer screenings. Preventative screenings, such as these, can save lives through early detection. DHD#10 is able to help men and women receive the important cancer screenings they need regardless of insurance status or ability to pay.

Here is one DHD#10 client's recount of her experience:

"From the minute I started my experience with DHD#10 I couldn't have met a more wonderful and caring group of women. I got an appointment to have a mammogram and also a breast ultrasound. After several tests, I was diagnosed with Stage 1 breast cancer. After surgery and radiation, I am cancer free for going on seven years. I will be forever thankful; all I had to worry about was getting well and not all the paperwork since it was handled at DHD#10."

Moral of the story is don't wait to get your screenings, they can save your life.



600 Breast & Cervical Cancer Screenings. 94 Colorectal Screenings.

HEALTH PROMOTION

Health promotion staff at DHD#10 work every day to encourage and support healthy behaviors and reduce risky behaviors, ensuring access to healthy lifestyles in our communities. Take a moment to review the work of DHD#10's health promotion staff.

SUBSTANCE ABUSE PREVENTION IS PUBLIC HEALTH

DHD#10 provides substance abuse prevention programming in Mason, Lake, and Oceana Counties and, in 2017, will be expanding into Wexford and Missaukee. In 2016 more funding in this area supported additional efforts. Each county now has active community coalitions working to prevent youth substance abuse.

Mason County Substance Abuse Prevention Coalition aims to work together to achieve a reduction in substance abuse by increasing understanding, ensuring treatment services, and supporting our families and communities.

Oceana County Substance Abuse Prevention Coalition aims to achieve measurable reduction in youth drug and alcohol use by empowering our community to embrace and engage in effective, local, data-driven strategies.

Lake County Communities that Care Coalition aims to reduce underage drinking and marijuana use among youth ages 12-18 and change community perceptions and attitudes about underage substance use/misuse.



4,700 People Reached. 384 Students Educated. 70 Youth Empowered through Youth Summit.

EXPANDING PREGNANCY PREVENTION RESOURCES

Beforeplay.org helped me realize that your sexual health is important to talk about and it should be an open, comfortable conversation. The website helped me start the conversation around sex with people I never thought I would be able to!

-CMU student who participated in "Sex in a Fish Bowl" activity DHD#10 and the Northern Michigan Public Health Alliance partnered with the Colorado Initiative to Reduce Unintended Pregnancy and Vermilion Marketing to brand **Beforeplay.org** as the Northern Michigan Campaign to Improve Reproductive Health. Throughout the year, staff have shared **Beforeplay.org** resources, fun stickers and condoms at various community events. DHD#10 has partnered with Ferris State University to host and attend sexual health events on campus, promoting **Beforeplay.org**. The goal of this campaign is to start open, honest, non-judgmental conversations about sexual and reproductive health.

DIABETES PREVENTION IS A FAMILY AFFAIR

DHD#10 offers the National Diabetes Prevention Program in all ten counties. This is an evidence-based program aimed at helping individuals avoid becoming a type 2 diabetic through lifestyle changes and support. Every class that is held yields at least one great success story. This is Lyn's experience.

Lyn and her family struggled with weight gain over the last few years and began looking for a change. Lyn had tried Weight Watchers and had some success but later gained back the weight after she stopped participating. One day her husband, Brian, received a letter in the mail from Priority Health about a diabetes prevention class being offered by DHD#10. Lyn was looking for extra support with her weight loss goal and so Lyn, Brian, and their son, Michael, decided to participate in the class.

Eight months into the class, Lyn lost about 50 pounds and, as a family, they lost over 100 pounds!



For me, it's not a weight loss program, it's a whole lifestyle change program and I'm thankful for the support we have received while participating in this class.

- Lyn, Class Participant

POLICY, SYSTEMS, & ENVIRONMENTAL CHANGES



DHD#10 health promotion staff received funding to work with a variety of sites (i.e. worksites, food pantries, etc.) to implement a policy, systems, or environmental (PSE) change. Changes were implemented across six counties and were all related to healthy food guidelines and improving the food environment. A few examples are:

- water bottle filling stations installed
- new salad bars purchased
- breakroom refrigerators installed
- vending machine makeovers
- signage and posters promoting healthy living

36 PSE changes

11

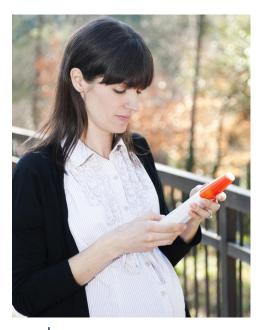
PERSONAL HEALTH

Personal health staff at DHD#10 work every day to prevent the spread of infectious disease in our communities. By providing immunizations, education, routine testing, and response to unusual outbreaks, public health professionals ensure our communities have access to life saving, preventative services. Take a moment to review the work of DHD#10's personal health division.

TRACKING COMMUNICABLE DISEASES

DHD#10 COMMUNICABLE DISEASE TOTALS						
	2015-16	2014-15	2013-14	2012-13		
Chlamydia	767	743	595	613		
Hepatitis C (chronic)	208	263	179	145		
Campylobacter	47	36	42	53		
Chicken pox	4	12	28	37		
Salmonellosis	24	22	20	29		
Gonorrhea	58	43	33	26		
Streptococcal diseases	35	44	9	16		
Shiga Toxin Producing Escherichia Coli (STEC)	8	4	6	11		
Giardia	18	25	16	9		
Pertussis	7	74	38	7		

Public health nurses are in charge of monitoring communicable diseases and often times, gathering more information and notifying individuals who may have been exposed. DHD#10 has an Epidemiologist on staff to assist in responding to outbreaks, monitor disease trends, and apply epidemiological science and strategies when necessary.



ZIKA RESPONSE

A pressing public health topic for much of 2016 was the Zika virus. While the Zika virus was discovered decades ago, in recent years the virus became more and more prevalent and began to spread. DHD#10's Personal health staff and the emergency preparedness team worked with state and national officials to provide guidance and education to healthcare providers, pregnant women, and people who planned to travel to areas with restrictions. In addition, DHD#10 staff had to coordinate and adhere to testing protocols for travelers who had become ill. As the response to the Zika virus outbreak continues, DHD#10 staff refine their communication skills and ability to collaborate with other important health organizations and first responders.

HEALTHY FAMILIES OF NORTHERN MICHIGAN

A new program and partnership for DHD#10 is Healthy Families of Northern Michigan (HFNM.) This program is made possible with efforts from Northwest Health Department, District Health Department #2, Central Michigan District Health Department, and DHD#10. HFNM is a voluntary program that offers guidance, information, and support to help parents be ready for their baby's birth and raise a healthy family. Expecting mothers and parents of newborns have the opportunity to get answers to the many questions of parenting in the comfort of their own homes. HFNM also links parents and families to many other programs available in their communities including WIC, medical and dental care, and immunizations. Currently five counties within DHD#10's jurisdiction benefit from HFNM.





IMMUNIZATIONS FOR ALL

DHD#10 participated in the Michigan Association for Local Public Health (MALPH) Sustaining Immunization Action Grant, which has led to collaboration with agencies across 31 counties in Northern Michigan. This project led to increased networking, support, and innovative ways of providing services. At DHD#10 school-based clinics in Mecosta and Missaukee Counties held immunization clinics to increase access for families. In addition, regional vaccine-due reminder (recall) is now generated at DHD#10's central scheduling division, creating a more efficient process. In 2017, DHD#10 plans to continue working on several projects for this grant including looking for ways to provide immunizations to greater populations by providing Saturday clinics, as well as, rural location clinics.

PERSONAL HEALTH

WOMEN, INFANTS, & CHILDREN (WIC)

Women, Infants, and Children (WIC) staff at DHD#10 work every day to support healthy mothers and children. By providing breastfeeding support, access to heathy foods, and so much more. Public health professionals help more new moms and children develop a healthy foundation. Take a moment to review the work of DHD#10's WIC staff.

PROMOTING GOOD DENTAL HEALTH

DHD#10 WIC clinics now offer oral screenings and application of fluoride varnish to children between the ages of 12 to 36 months. The screening and application take only minutes and greatly decrease the incidence of early childhood caries (tooth decay) in children at greatest risk for dental issues. Parents have expressed gratitude for the expanded service and the convenience of having it performed during their regularly-scheduled appointments.



805 Fluoride Varnish Applications

BREASTFEEDING FRIENDLY WORKPLACE



Janelle McGinnis (WIC Breastfeeding Coordinator), Shannon McKenney Shubert (MIBFN Senior Project Manager), Anne Bianchi (DHD#10 WIC Director) and Kevin Hughes (DHD#10 Health Officer)

DHD#10 recently received the silver level of the Michigan Breastfeeding-Friendly Workplace award. Breastfeeding-friendly employers proactively support employees who choose to breastfeed their infants by providing time and space to express breast milk and other benefits to maintain breastfeeding after a mother returns to work. Some of the indicators that were met to achieve the silver level are: a verbal or written breastfeeding support policy; private, secure, and comfortable area to express milk, flexible breaks for employees to express milk; and available lactation consultant services.

We want our employees to know that we support their decision to continue breastfeeding when they return to work.

-Kevin Hughes, Health Officer

LAKE COUNTY IN THE SPOTLIGHT

Lake County was the recipient of two separate grant opportunities specific to WIC. Lake County was awarded based on need and the commitment of residents and those who serve Lake County. Although the two grants are different, they both focus on increasing access to healthful foods through evidence-based strategies.

CHOOSING HEALTH IN LAKE COUNTY (CHIL) COALITION



A grant awarded by the Centers for Dieses Control and Prevention supported the formation of the CHIL Coalition which aims to reduce and prevent chronic disease by improving the food environment. The CHIL Coalition currently has 12 members from 8 Lake County agencies. In its first year, CHIL helped to develop healthy menu guides for Irons Café in Irons, and Barski Restaurant in Baldwin, implement healthy shelf labels at Houseman's Food Center in Baldwin and Dublin General Store in Irons, and organized an additional farmer's market located at DHD#10 in Baldwin.

REDUCING THE TRANSPORTATION BARRIER

DHD#10—Lake County was the recipient of a grant from the Lake County Community Foundation to help increase access to WIC services, by reducing transportation issues. The grant funds went toward bus tokens and were made available to anyone in need of transportation to and from the DHD#10—Lake County office.

Lack of transportation is a barrier for many of our clients in Lake County. We are happy that the Lake County Community Foundation awarded us with this opportunity to better serve our clients and meet their needs.

- Anne Bianchi, WIC Director

82 Tokens Total. 21 Adults. 20 Children

CROSS-JURISDICTIONAL SHARING

Public health is moving toward a cross-jurisdictional sharing framework which encompasses multiple agencies and areas working together toward a common goal or interest. As public health funding at the state and federal level continues to be cut, public health entities must get creative to continuously meet the needs of their communities.

EXPANDING ACCESS TO TOBACCO TREATMENT



DHD#10 received funding to increase calls to the Michigan Tobacco Quitline across 16 counties which includes all counties in the DHD #10 jurisdiction and six counties of the Central Michigan District Health Department. The project was a success reaching over 400 calls to the quitline from the targeted area in less than a year.

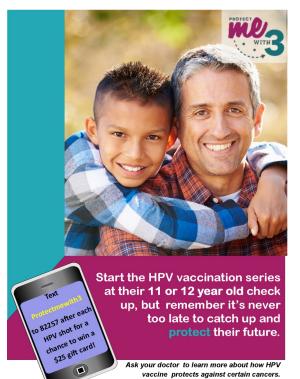
Another DHD#10 project that impacted the entire state of Michigan was the planning and implementation of two workshops entitled, "Treating Tobacco Use and Dependence" hosted by experts from the Mayo Clinic. In attendance were health department staff, health care providers from across the state, and Ferris State University students. Both workshops addressed the core topics essential to the understanding and treatment of tobacco dependence.

INCREASING REGIONAL IMMUNIZATION RATES

For the past year, DHD #10 and six partner health departments within MCIR Region 5 have undertaken a multitude of projects through the MALPH Sustaining Immunization Action Grant. The goal of this grant is to increase vaccination rates in young children, teens and seniors. Multi-organizational efforts have focused on using evidence-based practices like school based clinics, multi-arm media campaigns, provider outreach and feedback and enhanced pediatric recall.

The pediatric recall project received support from a cross-jurisdictional sharing grant that guided the planning process for this effort across 27 counties and resulted in a pilot sharing agreement along with a comprehensive plan to pilot automated phone recalls and postcard recalls instead of the currently used letters generated through MCIR.

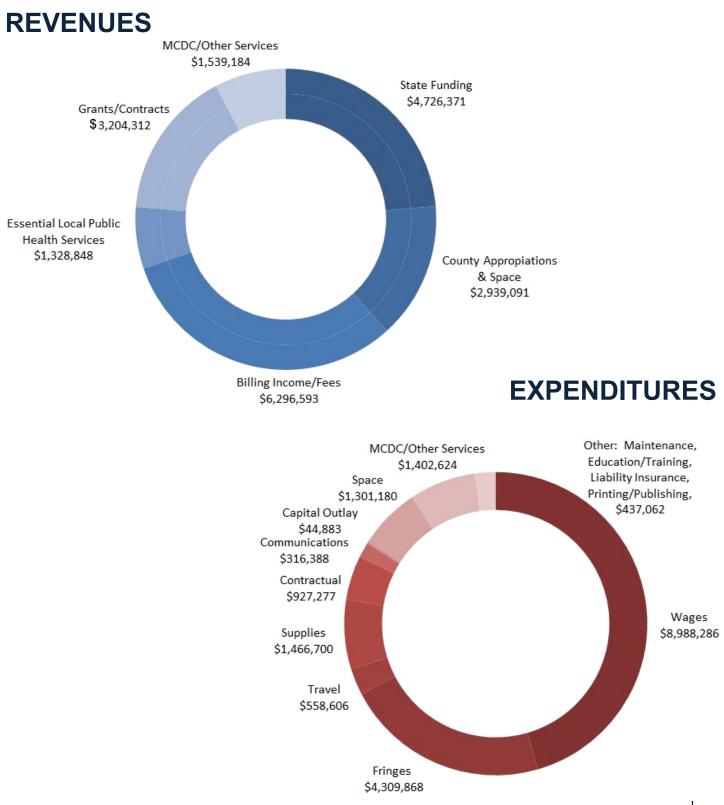
Initial evaluations of these ongoing projects have indicated success in many areas, and a strong emphasis from DHD #10 and its partners on the many benefits of information and resource sharing on a regional basis.



An example of regional campaign materials aimed at increasing HPV vaccine awareness and compliance.

ADMINISTRATIVE SERVICES

Responsible fiscal management and transparent fiscal reporting allows DHD#10 to continue to deliver essential public health services while maintaining the public's trust. DHD#10 secures funding from a variety of sources, which is evident in the revenues chart. Many of the partner agencies listed on the next page help keep DHD#10 functioning at full capacity.



DATA SNAPSHOT

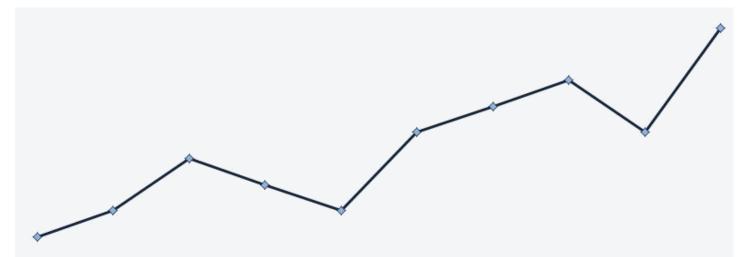
This is only a small piece of data that DHD#10 collects. Please see the **2016 Data Supplement** for more detailed data, including trend data.

TOP 10 LEADING CAUSES OF DEATH

Public health priorities and activities are driven by data and health indicators. Part of the role of public health is to collect data, use the data to drive our priorities, and make the data available to the public. Below is the list of the top 10 leading causes of death within the DHD#10 jurisdiction and the State of Michigan. Chronic diseases dominate this list and show up again on the following pages highlighting our program updates, with many initiatives focus' on chronic disease prevention.

	DHD#10 Number of deaths	DHD#10 Death rate per 100,000	Michigan Death rate per 100,000
Heart Disease	702	193.5	200.3
Cancer	688	182.7	173.5
Chronic Lower Respiratory	185	49.5	44.2
Stroke	129	35.3	37.8
Accidents	132	46.7	41.2
Diabetes	82	22.4	23.6
Alzheimer's Disease	112	31.1	27.0
Suicide	42	14.9	13.2
Pneumonia/Influenza	48	13.4	15.4
Kidney Disease	47	12.7	15.2

MDHHS, 2014



More data and chart books specific to all ten counties can be found at: www.dhd10.org

THANK YOU

DHD#10 recognizes all of the partnerships and support we receive from numerous outside agencies. With so much cross-jurisdictional sharing, partnerships and support, DHD#10 is able to offer unique programming and comprehensive public health services to our entire 10-county jurisdiction.

Baldwin Community Schools

Baldwin Parent Teach Association

Cadillac Area Public Schools

Children's Trust Fund-Lake County

County of Manistee

Crawford Ausable School District

Dental Clinics North

Dial-A-Ride Transportation

Family Healthcare-Baldwin

Fremont Area Community Foundation

Fremont Christian Church

Great Start Collaborative

Health & Human Services Federal Grants

Manistee County Child Advocacy Center

Manton Consolidated Schools

Mesick Consolidated Schools

Michigan Community Dental Outreach

Michigan State Police

Michigan Works

MSU Extension

National WIC Association

Oceana County Community Foundation

Shelby Public Schools

Spectrum Health-Ludington

St. Stephen's Council of Women

Tencon Health Plan

True North



DISTRICT HEALTH DEPARTMENT #10 JURISDICTION

CRAWFORD COUNTY OFFICE

501 Norway Street Ste. 1 Grayling, MI 49738 Phone: (989) 348-7800

MECOSTA COUNTY OFFICE

14485 Northland Drive Big Rapids, MI 49307 Phone: (231) 592-0130

KALKASKA COUNTY OFFICE 625 Courthouse Drive Kalkaska, MI 49646 Phone: (231) 258-8669

MISSAUKEE COUNTY OFFICE 6180 W. Sanborn Rd. Ste. 1 Lake City, MI 49651 Phone: (231) 839-7167

LAKE COUNTY OFFICE

5681 S M-37 Baldwin, MI 49304 Phone: (231) 745-4663

NEWAYGO COUNTY OFFICE OCEANA COUNTY OFFICE

1049 Newell Street White Cloud, MI 49349 Phone: (231) 689-7300 MANISTEE COUNTY OFFICE

385 Third Street Manistee, MI 49660 Phone: (231) 723-3595

3986 N Oceana Drive Hart, MI 49420 Phone: (231) 873-2193 MASON COUNTY OFFICE 916 Diana Street Ludington, MI 49431 Phone: (231) 845-7381

WEXFORD COUNTY OFFICE 521 Cobb Street Cadillac, MI 49601

Phone: (231) 775-9942

FIND US ONLINE: www.dhd10.org 🚺 www.facebook.com/DHD10