COMMUNITY FIRST



ANNUAL REPORT 2021





A MESSAGE TO YOU

On behalf of District Health Department #10, we are pleased to provide you with our 2022 Annual Report.

The theme for our report is "Community First", as local public health finds itself at a cross-roads moving into 2023. COVID-19 continues to spread throughout our jurisdiction; however, pharmacological and non-pharmacological strategies are now widely available and known to assist individuals in protecting themselves from illness. As a result, local public health can direct more energy to other public health needs. During 2022, in addition to our standard tasks, we also addressed issues related to the national baby formula recall, finalized the DHD#10 Community Health Assessment Report, submitted an application for national re-accreditation, and planned for the restart of the MDHHS accreditation process, all while navigating workforce recruitment struggles and assuring a competent workforce. Yet, despite those challenges, District Health Department #10 continued to meet its responsibility of creating, maintaining, and fostering healthy communities within our jurisdiction.

As we progress through 2023, we recognize that many of the challenges we previously faced will continue to resurface and new challenges will be on the horizon. Through all this, District Health Department #10 remains committed to keeping our residents and communities safe and healthy!

To your health!

AL W



KEVIN HUGHES, MA HEALTH OFFICER





JENNIFER MORSE, MD, MPH, FAAFP MEDICAL DIRECTOR

DUR LEADERSHIP

Health Officer Kevin Hughes, MA

Medical Director

Jennifer Morse, MD, MPH, FAAFP

Deputy Health Officer

Sarah Oleniczak, MPH, MCHES®

Administrative Services Director Christine Lopez, MBA

Community Health Director Christy Rivette, MS, CHES®

Environmental Health Director Michael Kramer, MPH, REHS

Family Health WIC Director Anne Bianchi, MS, RD

Family Health Clinical Director Lisa Morrill, MSN, RN

Family Health Home Visiting Director Anne Young, MA, BSN, RN

BOARD OF HEALTH

Crawford Phil Lewis

Shelly Pinkelman ka Robert Baldwin

Kalkaska Robert Baldwin

James Sweet

Lake Betty Dermyer Dawn Martin

Pauline Jaquish

Richard Schmidt

Vice Chair

Mason Ron Bacon

Manistee

Wexford

Nick Krieger

Mecosta Tom O'Neil

Ray Steinke

Finance Committee

Missaukee Roger Ouwinga

Hubert Zuiderveen Personnel Committee

Newaygo Bryan Kolk

Jim Maike

Chair

Oceana Paul Erickson

Martha Meyette

Judy Nichols

Secretary Gary Taylor

MISSION

To promote and enhance the health of our communities and environment through protection, prevention, and intervention

VISION

Healthy People, **Healthy Communities**

VALUES

Integrity Responsibility Accountability **Customer Service Positive Attitude** Communication



COUNTIES **SERVED**

SQUARE MILES

5,796

POPULATION 264,397 SERVED

EMPLOYEES 2/8

NEW FULL TIME PART TIME **4**Fi

176 **41**

6 FUNCTIONS OF PUBLIC HEALTH GOVERNANCE

POLICY DEVELOPMENT

Lead and contribute to the development of policies that protect, promote, and improve public health while ensuring the agency remains consistent with the laws and rules to which it is subject.

RESOURCE STEWARDSHIP

Assure the availability of adequate resources (legal, financial, human, technological, and material) to perform essential public health services.

I FGAL ALITHORITY

Exercise legal authority as applicable by law and understand the roles, responsibilities, obligations, and functions of the governing body, health officer, and agency staff.

PARTNER ENGAGEMENT

Build and strengthen community partnerships through education and 4 engagement to ensure the collaboration of all relevant stakeholders in promoting and protecting the community's health.

CONTINUOUS IMPROVEMENT

Routinely evaluate, monitor, and set measurable outcomes for improving community health status and the public health agency's/governing body's own ability to meet its responsibilities.

NVFRSIGHT

Assume ultimate responsibility for public health performance in the community 6 by providing necessary leadership and guidance in order to support the public health agency in achieving measurable outcomes.

8 MANDATED ESSENTIAL PUBLIC HEALTH SERVICES



PROTECTION





PRIVATE GROUNDWATER **PUBLIC WATER SUPPLY**



SERVICES



ON-SITE SEWAGE DISPOSAL



SCREENING



INFECTIOUS DISEASE CONTROL



& PREVENTION

FOCUS ON COMMUNITY FOR HEALTH: STORIES FROM THE FIELD



CHILDREN'S SPECIAL HEALTH CARE PROGRAM

DHD#10 works with the Helen Devos Children's Hospital's Pediatric Endocrinology facility regularly to help provide diabetic education to clients and families. One nurse was working in collaboration with a particular family and their school. The client visited the RN with their blood sugar in the 300-400 range, and managed to get it down in the 170-180 range. Staff were able to secure a donated cell phone for the client to use their insulin pump. Staff also set up training through Devos on using the pump and additional Type 1 Diabetes training for the family and school staff.



SCHOOL-BASED HEALTH SERVICES

A 13-year-old client came to one of the DHD#10 schoolbased clinics for a routine sports physical. It had been two years since their last check-up. During the physical our clinician heard what she thought to be a heart murmur and provided a referral to Helen Devos Congenital Heart Center. The client's parents followed up with their PCP, who later reffered the client to the Congenital Heart Center and that the cardiologist stated that finding the murmur saved the client's life. The client has recently been cleared to play select sports by the cardiologist. After coming back to DHD#10 for their sports physical, a parent of the client gave our clinician a tear-filled hug of appreciation.



COMMUNICABLE DISEASE CONTROL: TB

In June 2021, DHD#10 received a referral of a suspect & eventual case of Active TB with on-going symptoms. Staff investigation to determine exposure led to a conclusion the client had latent, untreated TB for years. Staff met with the client providing translation services to assure an understanding of the treatment plan, isolation to prevent transmission, and provided disease education. Active TB requires RN Direct Observation of Treatment (DOT) daily for two full weeks. After that, DOT switched to weekday RN video DOT for the next nine months, along with monthly home visits for a full assessment and weekly sputum collection. In addition, two coworkers and a family member tested positive and the same treatment regimen launched. From start to finish this was a daily 9-month process to support prevention of further community spread.



DIVISION SNAPSHOT

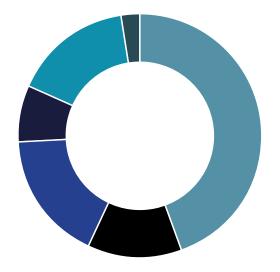
- NEW SCHOOL HEALTH SITES FUNDED BY CHILD & ADOLESCENT HEALTH DIVISION AT MDHHS
- 4 NEW SCHOOL NURSE SITES OPENED FUNDED BY MI SAFER SCHOOLS
- 5 WEEKLY BREASTFEEDING SUPPORT SITES
- 69 FOOD PLAN REVIEWS
- **220+** REVENUE SOURCES
- 425 COMMUNITY CONNECTIONS CLIENTS
- 968 COMPLETED COMMUNITY CONNECTIONS
- 1,385 FAMILIES ASSISTED THROUGH HOME VISITING
- 4,123 WELL & SEPTIC PERMITS ISSUED
- **4,297** PRESCRIPTION FOR HEALTH CLIENTS
- **18,116** HEARING & VISION SCREENINGS





^{*}Spider-Man School Readiness Clinic 2022

ADMINISTRATIVE SERVICES



REVENUES = \$23,806,197

44.57% State/Federal Funding

12.49% County Appropriations & Space

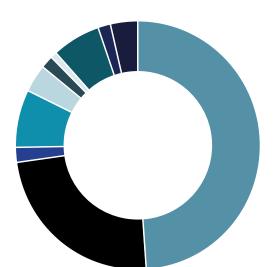
27.25% Billing Income/Fees

7.39% Essential Local Public Health Services

15.84% Other Grants/Contracts

2.46% MCDC/Other Services

EXPENDITURES = \$24,111,911



- 49.01% Wages
- 23.99% Fringes
- 1.97% Travel
- 7.25% Supplies
- 3.85% Contractual
- 1.48% Communications
- 0.91% Capital Outlay
- 6.29% Space
- 1.75% MCDC/Other Services
- 3.49% Other:

Maintenance, Education/Training, Liability Insurance, Printing/Publishing

Administrative Services

- 195,000+ Billing Claims, a 300% increase over FY 22
- 51 New Employees
- 70 Employees retired/left the agency
- 70 New Computers
- Upgraded Software to increase efficiency

Administration Updates

- Achieved State Accreditation (MDHHS)
- Application for National Accreditation submitted
- 130 press releases and 730 Facebook posts produced by the Media-Marketing-Materials Team
- · Realigned Organizational Structure
- Succession Planning & Leadership Development Launched
- Public Health Workforce Interests and Needs Survey (PHWINS)

Regional Planning Department

- Secured over \$1.6 million in grant funding to support local and regional efforts to improve community health
- Staffing support to the Northern Michigan Community Health Innovation Regions (NMCHIR)
- Published the DHD#10 Community Health Assessment Report
- Launched development of three regional Community Health Improvement Plans (CHIP)

PUBLIC HEALTH DATA

The following is an in-depth view of the health of residents within the jurisdiction of District Health Department #10. This information also highlights data related to the programming and services provided to residents in our communities. These data sets are used to tell the story of each county's health status. DHD#10 continuously collects and analyzes data to identify the burden of disease and examine the overall health of the 10-county population. DHD#10 uses this data to ensure that programs and services are meeting the needs of clients and the communities served.

LEADING CAUSES OF DEATH

	DHD#10 Number of Deaths	DHD#10 Age-Adjusted Death Rate per 100,000	Michigan Age-Adjusted Death Rate per 100,000
Heart Disease	816	219.2	209.5
Cancer	712	177.9	160.2
Accidents	187	67.2	61.8
Chronic Lower Respiratory	224	53.3	39.5
Stroke	194	52.9	46.1
Alzheimer's Disease	150	42.1	34.4
COVID-19	420	111.9	106.9
Diabetes Mellitus	103	27.4	26.7
Kidney Disease	47	12.1	15.5
Cirrhosis	58	16.0	15.1

MDHHS, 2021 https://www.mdch.state.mi.us/osr/chi/profiles/frame.html

COMMUNITY HEALTH INDICATORS

	Crawford	Kalkaska	Lake	Manistee	Mason	Mecosta	Missaukee	Newaygo	Oceana	Wexford	Michigan
Total Population 2021*	13,204	17,979	12,308	25,350	29,383	40,031	15,130	50,296	26,815	33,901	10,050,811
# of Births 2021*	111	160	81	175	243	387	153	540	272	354	104,149
Birth Rate per 1,000 2021*	7.9	8.9	7.0	7.1	8.3	8.8	10.1	10.9	10.1	10.5	10.4
# of Deaths 2021*	234	252	191	373	442	475	203	650	330	494	117,756
AA Death Rate per 100,000 2021*	949.6 +/- 131.9	1056.2 +/- 136.9	1000.5 +/- 165.5	891.0 +/- 97.8	916.6 +/- 91.9	852.9 +/- 80.3	936.9 +/- 134.5	982.5 +/- 78.7	853.9 +/- 96.8	1070.5 +/- 98.1	915.8 +/- 5.4
Cancer Mortality Age Adjusted Rate per 100,000 2021*	185.3 +/- 31.3	206.6 +/- 32.7	186.5 +/- 34.2	169.2 +/- 23.3	172.7 +/- 22.6	188.0 +/- 21.3	169.2 +/- 32.6	165.5 +/- 18.1	153.6 +/- 22.5	161.8 +/- 21.5	157.9 +/- 2.2
Cardiovascular Disease Mortality Age Adjusted Rate per 100,000 2021*	203.3 +/- 34.0	245.3 +/- 37.7	186.1 +/- 37.1	184.9 +/- 23.9	178.7 +/- 22.3	200.7 +/- 22.4	212.1 +/- 36.4	184.3 +/- 19.3	176.1 +/- 24.5	187.1 +/- 23.0	201.0 +/-
Median Household Income 2021^	\$54,240	\$50,263	\$40,753	\$54,428	\$55,035	\$48,440	\$50,695	\$54,235	\$56,453	\$54,114	\$63,202
% of Persons Below Poverty 2021^	15.8%	10.9%	18.7%	13.0%	13.8%	17.6%	11.8%	14.5%	14.4%	15.2%	14.6%
Medicaid Paid Births 2020^	54.1%	47.5%	58.0%	37.7%	51.0%	38.0%	50.3%	43.3%	53.3%	46.6%	39.9%
Teen Pregnancy Rate per 1,000 2021*	22.7	25.6	33.2	23.3	18.7	10.5	24.0	21.5	22.3	20.5	14.8
Smoked While Pregnant 2021^	32.7%	33.5%	37.4%	28.2%	19.1%	25.6%	19.6%	22.0%	18.2%	26.2%	14.3%

^{*=}MDHHS, ^= MLFPP. NOTE: Birth related data has not been updated at the time of data collection for this year's annual report. The values shown are the same values reported in the Annual Report 2021.

COMMUNICABLE DISEASE REPORTING

DISEASE	Crawford	Kalkaska	Lake	Manistee	Mason	Mecosta	Missaukee	Newaygo	Oceana	Wexford	Total
Chlamydia	18	46	17	33	46	150	23	108	78	69	588
Hepatitis C Chronic	8	10	8	7	10	3	7	14	6	15	88
Campylobacter	3	6	6	4	4	8	4	9	9	6	56
Chicken Pox	0	0	0	0	0	0	0	0	0	2	2
Salmonellosis	2	4	3	4	4	5	5	8	8	4	47
Gonorrhea	0	4	7	2	7	37	2	14	17	9	99
Streptococcal*	1	3	3	3	3	9	2	5	6	2	37
Shiga Toxin E coli	0	4	0	1	1	4	2	1	0	1	14
Giardia	0	0	1	0	1	5	1	3	1	1	13
Pertussis	0	0	0	0	0	0	0	1	0	4	5
Novel Coronavirus COVID-19	1,885	2,700	1,422	2,817	5,108	5,752	1,654	7,078	3,940	4,927	37,283

^{*}included Streptococcal Dis Inv,GRP A and Streptococcous pneumonia inv Michigan Disease Surveillance System (MDSS), October 1, 2021 - September 30, 2022

COMMUNICABLE DISEASE TRENDING DATA

Chlamydia continues to be our most reported communicable disease. Likewise, it is the most common disease reported in our state. Our cases have been decreasing for two fiscal years, going from 617 cases in 2019/20 to 607 cases this fiscal year (2020/21). This decline in cases occurred in both our jurisdiction and the state of Michigan.

Gonorrhea cases have been increasing each year for the past eight years. The 5-year average trend is an increase of 31.9% per year.

Chronic Hepatitis C will continue to be a major health problem. Our reported cases have shown a 5-year average decreasing trend of 15.7% per year. This is likely due to changes in diagnostic criteria and more accurate diagnoses, which utilize RNA testing for virus confirmation.

Salmonella continues to be one of our primary food borne illnesses, with an increasing 5-year average trend of 9.5% per year. There were no salmonella outbreaks in our jurisdiction this fiscal year, however there was one foodborne illness related outbreak of norovirus.

Campylobacter is our most reported bacterial gastrointestinal disease this fiscal year. CDC estimates that it affects at least 1.5 million people a year in the US. The 5-year average trend for this disease is a decrease of 4.6% per year.

2021- 2022	2020- 2021	2019- 2020	2018- 2019
588	607	617	740
88	87	86	176
56	39	35	44
2	2	5	8
47	28	35	32
99	192	127	92
37	21	30	56
14	9	5	5
13	18	11	12
5	0	9	8
0	12	1	8
45	23	13	28
	2022 588 88 56 2 47 99 37 14 13 5	2022 2021 588 607 88 87 56 39 2 2 47 28 99 192 37 21 14 9 13 18 5 0 0 12	2022 2021 2020 588 607 617 88 87 86 56 39 35 2 2 5 47 28 35 99 192 127 37 21 30 14 9 5 13 18 11 5 0 9 0 12 1

Pertussis - There were no pertussis cases reported this fiscal year. Pertussis cases vary widely year-to-year due to periodic outbreaks, mainly in groups of unimmunized persons. Vaccination is the most effective means to prevent this disease and varicella (chicken pox) disease as well.

Shiga Toxin E coli cases increased this year with 9 reported. This disease can be severe, especially in children.

Hepatitis A cases increased during this fiscal year.

Lyme Disease is endemic in the counties along the Lake Michigan shoreline. There was a 76.9% increase in cases when comparing this fiscal year to last. Cases this fiscal year were primarily in two of our coastal counties of Mason and Oceana.

Additional comments:

Novel coronavirus COVID-19 continued as the predominate communicable disease this fiscal year. It is important to acknowledge that many of the preventative measures taken to decrease the spread of COVID-19 could have impacted other communicable disease case reporting thus impacting their trends as well.

Even though some diseases (such as TB and Meningococcal Meningitis) occur quite rarely, and do not appear on this list, they can create a large amount of work for our staff given the right circumstances. Therefore, the large numbers of certain diseases (e.g., Chlamydia; Chronic Hepatitis C) do not always properly tell the story of how much effort is required to investigate some of these diseases.

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ACCESS TO DHD#10 HEALTH SERVICES

	Crawford	Kalkaska	Lake	Manistee	Mason	Mecosta	Missaukee	Newaygo	Oceana	Wexford	Total
Maternal Infant H	ealth Pro	gram (M	IIHP)					,,,			
Maternal Clients	38	31	20	20	16	42	19	73	51	50	360
Maternal Visits	221	153	88	36	177	270	108	363	212	264	1,892
Infant Clients	33	40	34	25	12	61	19	73	61	60	418
Infant Visits	259	407	277	291	138	588	167	822	461	727	4,137
Healthy Futures											
Home Visits	3	5	4	7	1	6	4	2	0	8	40
Phone Visits	102	83	5	24	6	2	41	2	1	82	348
Healthy Families											
Clients Served	17	13	26	13	N/A	N/A	11	N/A	N/A	13	93
Home Visits	338	122	321	133	N/A	N/A	117	N/A	N/A	133	1,164
Children's Special	Health C	are Servi	ice								
Children Served	56	73	56	76	137	261	70	348	111	186	1,374
Services Provided	34	17	44	42	52	157	50	154	51	98	699
Women, Infants, a	nd Child	ren (WIC)								
Average Monthly Enrollment	413	435	264	466	597	1,203	370	1,813	773	1,093	742.7
% Return Rate	95%	95%	96%	96%	96%	97%	96%	99%	96%	94%	96.25%
PROJECT FRESH Distributed	230	280	180	300	490	500	230	1,030	540	659	4,439
Value of PROJECT FRESH coupons	5,750	7,000	4,500	7,500	12,250	12,500	5,750	25,750	13,500	16,475	\$113,250
Child Lead Screenings	28	30	4	3	7	15	13	16	27	22	165
Dental Services (Fluoride & Oral Screenings)	2	0	2	0	1	15	0	4	0	3	27
Breastfeeding Peer Counselor Services	112	119	70	107	165	330	94	426	156	255	1,834
Family Planning Se	ervices										
Clients Served	29	39	15	54	137	99	51	69	114	176	783
Services Provided	64	75	23	128	257	168	111	138	307	313	1,584
WISEWOMAN Prog	ram									i	
# Clients	1	5	0	2	7	21	0	15	16	28	95
Cancer Screening	Program	5									
Breast & Cervical Clients	8	8	13	10	38	19	12	43	94	30	275
Dental Health - serv	rices provide	ed in partn	ership wit	th My Comi	munity De	ntal Clinics	(MCDC) and	Dental Hea	alth Center	s (DHC)	
# Clients	0	0	0	0	0	2	6	113	494	0	615
School Screenings	0	0	0	0	0	0	0	0	26	0	26
Community Conne	ections H	UB									
Referrals	69	99	50	211	97	170	119	112	133	428	1,488
Assistance Pathways	45	23	31	217	65	142	50	67	69	259	968

ESSENTIAL LOCAL PUBLIC HEALTH SERVICES

	Crawford	Kalkaska	Lake	Manistee	Mason	Mecosta	Missaukee	Newaygo	Oceana	Wexford	Total
Onsite Sewage											
Septic Permits	109	218	194	195	144	249	98	319	237	143	1,906
Septic Failures	16	39	37	9	1	30	9	19	75	13	248
Water Program											
Well Permits	121	212	179	192	211	317	158	362	271	194	2,217
Well Inspections	11	6	91	32	23	45	9	25	25	24	291
Food Service											
Food Operation Inspections	94	87	70	197	253	265	70	254	163	257	1,710
Temp Food Booth Inspections	4	17	42	62	32	41	24	31	141	39	433
Reported Food Borne Illness	2	3	5	2	5	4	2	3	2	1	29
Immunizations 6	Siven										
Vaccines	372	196	148	526	851	550	345	261	674	573	4,496
Influenza Vaccines	734	611	469	1013	951	876	556	688	1001	749	7,648
COVID-19 Vaccines	2,018	1,717	1,667	3,295	3,434	2,604	2,193	2,059	3,880	2,566	25,433
Communicable D	Disease										
TB Skin Tests Given	61	38	23	110	161	204	80	102	94	192	1,065
TB Patients on Prophylaxis	0	0	0	1	1	3	2	1	13	1	22
STI Services											
STI Clients	9	7	2	16	40	66	18	16	22	63	259
STI Clinic Services	9	7	2	19	43	73	20	25	35	68	301
Hearing Screening	ngs										
Preschool Hearing Screenings	119	54	21	51	193	423	41	341	167	169	1,579
School Hearing Screenings	639	507	98	174	602	1,119	664	1,007	732	942	6,484
Vision Screening	S										
Preschool Vision Screenings	163	80	20	218	224	424	73	384	195	161	1,942
School Vision Screenings	192	503	108	490	718	818	561	905	1,102	838	6,235

PUBLIC HEALTH PROGRAM SNAPSHOTS

ENVIRONMENTAL HEALTH SERVICES

	Crawford	Kalkaska	Lake	Manistee	Mason	Mecosta	Missaukee	Newaygo	Oceana	Wexford	Total
Radon Kits Distributed	18	22	3	71	62	121	18	23	19	87	444
Soil Evaluations	0	14	8	18	21	68	2	54	20	2	208
Mortgage Evaluations	4	12	11	0	7	16	7	91	9	3	160
Building Permit Approvals	0	30	50	17	26	71	3	23	63	7	290
Complaints (all)	2	8	31	4	32	20	3	38	21	7	166
Child Care Inspections	11	17	7	20	14	23	14	30	24	18	178
Campground Inspections	33	10	27	25	27	26	13	36	37	31	265
Swimming Pool Inspections	11	6	6	21	43	21	0	9	27	17	171
Type II Sanitary Surveys	24	20	22	15	16	25	17	29	34	25	227
Tanning Inspections	4	0	0	3	4	6	0	3	0	0	20
Animal Bites/ Exposures	27	64	30	50	92	76	59	112	78	80	668

WOMEN, INFANTS, AND CHILDREN (WIC) SERVICES

	2020	2021	2022
Average Monthly Enrollment	7,731	7,644	743
% Return Rate	98.5%	96%	96.3%
# of Project FRESH Books Distributed	4,530	4,530	4,439
Value of Project FRESH Coupons	\$113,250	\$113,250	\$110,975
Child Lead Screening	1,145	974	165
Children who Received Fluoride Varnish	1,224	1,224	*

2022 COMMUNITY PARTNERS

DHD#10 recognizes all of the partnerships and support we receive from numerous outside agencies. With so much cross-jurisdictional sharing, partnerships, and support, we are able to continue offering unique programming and comprehensive public health services to our entire 10-county jurisdiction.

Bear Lake Schools
Cadillac Area Public Schools
Centra Wellness Network
Chippewa Hills School District
Crawford Ausauble School District
Dental Clinics North

Family Health Care Ferris State University

Fremont Area Community Foundation

Great Start Collaborative

Hart Public Schools

Kaleva Norman Dickson Public Schools

Lake City Public Schools

Ludington Area Schools

Manistee Intermediate School District

Manton Consolidated Schools

Mason County Eastern Schools

McBain Rural Agricultural Schools

Mesick Consolidated Schools

Michigan Health Endowment Fund

Michigan State University Extension

Morley Stanwood Community Schools

Munson Healthcare

My Community Dental Centers

Northern Lakes Community Mental Health Authority

Northern Michigan Community Health Innovation Regions

Northern Michigan Public Health Alliance

Northwest Michigan Chronic Disease

Prevention Coalition

Northwest Michigan Health Services Inc.

Pentwater Public Schools

Shelby Public Schools

Spectrum Health Big Rapids Hospital Spectrum Health Foundation Spectrum Health Gerber Memorial Hospital Spectrum Health Ludington Hospital

Spectrum Health Reed City Hospital

United Way of Mason County

Shelby Rotary Club

West Michigan Community Mental Health

West Shore Educational Services District

Wexford-Missaukee Intermediate School District

We thank you!





CRAWFORD COUNTY

501 Norway St., Ste. 1 Grayling, MI 49738 989-348-7800

MECOSTA COUNTY

14485 Northland Dr. Big Rapids, MI 49307 231-592-0130

KALKASKA COUNTY

625 Courthouse Dr. Kalkaska, MI 49646 231-258-8669

MISSAUKEE COUNTY

6180 W. Sanborn Rd. Ste. 1 Lake City, MI 49651 231-839-7167

LAKE COUNTY

5681 S. M-37 Baldwin, MI 49304 231-745-4663

NEWAYGO COUNTY

1049 Newell St. White Cloud, MI 49349 231-689-7300

MANISTEE COUNTY

385 Third St. Manistee, MI 49660 231-723-3595

OCEANA COUNTY

3986 N Oceana Dr. Hart, MI 49420 231-873-2193

MASON COUNTY

916 Diana St. Ludington, MI 49431 231-845-7381

WEXFORD COUNTY

521 Cobb St. Cadillac, MI 49601 231-775-9942





WWW.DHD10.0RG





